

# Machine Learning Practice Outside Big Tech: How Resource Constaints Challenge Responsible Development



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#### The Big Questions

- 1. How well do past studies of ML practitioners apply outside Big tech?
- 2. How do development practices differ outside Big Tech?
- 3. How can we align ML research to also consider these practitioners' needs?

## Challenges

- Fewer resources
- Less Al/ML experience
- Difficulties Hiring
- Added pressure from increased existential risk [Svenja, Loch, and Dong 2009]

## Thematic Analysis

17 interviews

945 codes

101 low-level themes

6 final themes

- 1. Expectations vs Feasibility
- 2. Black Boxes & Overconfidence
- 3. A Model is Never Finished
- 4. Assessing & Mitigating Bias
- 5. Communication & Collaboration
- 6. Privacy vs. Growth

#### Interviewees

- CTOs, directors, investors, engineers, & analysts
- Shopping & recommendations, healthcare, pet care fitness, real estate, ML consulting, etc.

## Findings

- Big Tech puts up (inadvertant?) barriers to participation
- Small-scale ML development lacks tooling and best practices
- Many small companies defer responsiblity: consequences of ML usage is pushed to users
- Privacy legislation (like GDPR) has not affected ML practice